

COST ACCOUNTING



Basic Principles

- 1. Management accounting**
 - A. Internal focus
 - B. Major management plan, register, and action
 - C. Provides guidelines and information for organizational decision making
 - D. Provides feedback for control function
 - E. Forward looking
 - F. Uses important quality in workforce
- 2. Financial accounting**
 - A. External focus
 - B. Reports to outside parties such as shareholders, creditors, and suppliers
 - C. Reports must follow Generally Accepted Accounting Principles (GAAP)
 - D. Key outputs are financial statements
 - E. Applies no historical data
- 3. Cost accounting**
 - A. A subset of management and financial accounting
 - B. Provides information from internal sources that will be the perspective of internal reports
 - C. Measures costs of resources consumed
 - D. Provides data for budgets
 - E. Supports decision making in unit or company's costs and improves profitability

What Is Cost?

- A. Cost**
 1. Amounts sacrificed (Sacrifice) Cost: Statement for Accounting Handbook Board (SACSB)
 2. The cost is cash equivalent value assigned to obtain an objective (Objective: Financial Accounting of Accountants, FASB)
- B. Historical cost**
 1. Original monetary value of an economic item
 2. Transactions are recorded at cash or cash equivalent at the time of the transaction
- 3. Fair value**
 1. The original value of an asset for the purpose (usually the purchase price)
 2. Used to determine the capital gain, which is equal to the difference between the asset's cost (fair value) and the current market value

Origins & Evolution of Cost Accounting

- 1. Accounting introduced in 19th century**
 - A. Record is considered the father of accounting
 - B. Modified the system of debit and credit (double-entry)
 - C. General system used in trade companies in Britain, Italy
 - D. John's system with accounting first was introduced in commerce and budgeting
- 2. Cost accounting in the 19th century**
 - A. Industrial revolution (late 18th and early 19th century)
 - B. Examples: large manufacturing, food, and clothing and making of steel
 - C. Use of materials and labor to make things for manufacturing
 - D. Frederick Taylor's scientific management analysis of work production gave emphasis on standard for material and labor
- 3. Beginning of 20th century: Greater focus on cost control**
 - A. Companies started track materials, labor, and overhead in production
 - B. Standard costing (inventory management)
- 4. 1920s: National Association of Cost Accountants (NACA) formed**
 - A. Promotes study and application of cost accounting
 - B. NACA is the national Institute of Management Accountants (CIMA)
 - C. CIMA is the professional organization of cost accountants
- 5. 1930s: Taylor's scientific management gave production in focus on cost reduction**
- 6. 1940s: U.S. Congress creates Cost Accounting Handbook Board (SACSB)**
 - A. Promotes consistency in cost accounting practices
 - B. Still is the first and remains reporting of actual costs of governmental purposes
- 7. 1950s: Management Cost Handbook, Advanced Costing Handbook (Management of Accounting Handbook and Cost Accounting Handbook)**
 - A. Guide to principles of activity-based cost accounting
- 8. 1960s: Standard costing**
 - A. Activities in production are standardized
 - B. Application of unit concepts by service sector
 - C. Tracking cost of quality
 - D. Companies software and Internet are changing business practices and management accounting

Cost Classifications

- 1. Direct costs**
 - A. Costs that are directly related to the production of a particular cost object (i.e., those that can be traced to product)
 - B. Traced to cost object in an economically feasible manner
 - C. Examples
 1. Direct materials
 2. Wages of employees building a house
 3. Cost of liquor in a bar
- 2. Indirect costs**
 - A. Costs that are indirect generally to all cost objects
 - B. Cannot be traced to cost object in an economically feasible manner
 - C. Examples
 1. Rent on a factory that produces two products
 2. Normalized costs of an asset
 3. Plant for a small-scale selling sporting goods
 4. Overhead
- 3. Cost objects**
 - A. Any item that has an effect on cost
 - B. Examples
 1. Vehicle if cost increases as more miles are processed
 2. Plant if cost of activity increases based on the length of time required to complete the activity, such as resulting in production expenses
- 4. Variable costs**
 - A. Costs that change in total due to changes in the cost driver
 - B. As cost driver increases, variable costs increase
 - C. Variable cost can be a product (e.g., variable cost of material in units per unit)
 - D. Examples
 1. Raw materials, packaging, and labor directly involved in a company's manufacturing process
- 5. Fixed costs**
 - A. Costs that do not change in total as a result of cost driver changes
 - B. Examples
 1. Rent, utilities, insurance, salaries, and some forms of depreciation

Cost Terms

- A. Cost object**
 1. Any item for which a cost measurement is needed to help decision making
- B. Cost measurement**
 1. The collection of cost data in some organized way
- C. Cost management**
 1. Tracking direct costs and allocating indirect costs to cost objects
- D. Cost accounting**
 1. Techniques and systems to control costs of processes, products, and services (and) and produced by an organization
- E. Budgeting is part of cost management**
- F. Value engineering (VE)**
 1. Steps in financial planning during "What-If" B
 2. Focuses on design of labor materials and equipment parts
 3. VE helps managers find acceptable substitutes at reduced costs
 4. Used to reduce costs in financial and design analysis
 5. Techniques include: (a) cost design value analysis (b) cost design value analysis (c) cost design value analysis (d) cost design value analysis (e) cost design value analysis (f) cost design value analysis (g) cost design value analysis (h) cost design value analysis (i) cost design value analysis (j) cost design value analysis (k) cost design value analysis (l) cost design value analysis (m) cost design value analysis (n) cost design value analysis (o) cost design value analysis (p) cost design value analysis (q) cost design value analysis (r) cost design value analysis (s) cost design value analysis (t) cost design value analysis (u) cost design value analysis (v) cost design value analysis (w) cost design value analysis (x) cost design value analysis (y) cost design value analysis (z) cost design value analysis (aa) cost design value analysis (ab) cost design value analysis (ac) cost design value analysis (ad) cost design value analysis (ae) cost design value analysis (af) cost 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Manufacturing Cost Flows

- 1. Manufacturing companies use three inventory accounts**
 - A. Direct materials
 - B. Work-in-process
 - C. Finished goods
- 2. The flow of these accounts follows the flow of production through the company**

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graph LR
    DM[Direct Materials (Costs)] --> WIP[Work-in-Process (Costs)]
    WIP --> FG[Finished Goods (Costs)]
    FG --> CG[Cost of goods sold]
    
```
- 3. Cost flows in T accounts**

| Direct Materials | | Work-in-Process | | Finished Goods | |
|---------------------|----------------------|---------------------|---------------------|----------------------|---------------------|
| Beginning (DM cost) | Beginning (WIP cost) | Beginning (FG cost) | Beginning (DM cost) | Beginning (WIP cost) | Beginning (FG cost) |
| → to WIP | ← from FG | → to FG | ← from DM | → to WIP | ← from FG |
| Ending | Ending | Ending | Ending | Ending | Ending |
- 4. Legend:** DM = direct materials, WIP = work-in-process, FG = finished goods, CG = cost of goods sold

Inventory Methods & Types

- 1. Inventory**
 - A. Significant current asset of manufacturing and manufacturing firms
 - B. Items for sale
- 2. Perpetual inventory**
 - A. Continuous record of changes and movement in direct materials, work-in-process, and finished goods inventories
- 3. Periodic inventory**
 - A. Record is updated periodically
 - B. Requires periodic physical count of items in inventory
- 4. Direct materials inventory**
 - A. Items located in raw materials inventory
 - B. Includes materials that are in stock and ready for use in the production of a product
- 5. Work-in-process inventory**
 - A. Goods partially completed or not yet fully completed
- 6. Finished goods inventory**

Reference S For Cost And Management Accounting

Lingsheng Yao



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